Green Tomorrow, **(***i***)** ith POSCO

POSCO HOLDINGS 3Q 2022 Earnings Release

Oct 24, 2022

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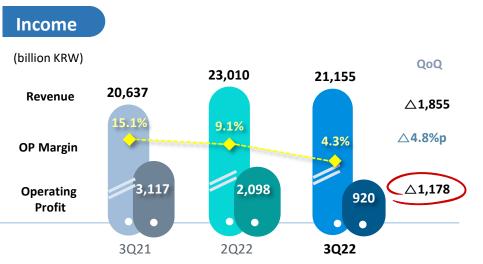
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Consolidated Business Performance

Steel profit weakened due to the flood and the slow demand, while LiB materials business showed resilient growth



[Before Inter-company Transaction Adjustment]



* Debt increased on USD-denominated debt due to exchange rate effect : 2Q22) 1,292.9 \rightarrow 3Q22) 1,434.8

		Rever	nue		Operating Profit			
(billion KRW)	3Q21	2Q22	3Q22	QoQ	3Q21	2Q22	3Q22	QoQ
Steel	18,447	19,331	17,784	△1,547	2,942	1,762	515	∆1,247
POSCO 1)	11,315	11,871	10,878	∆993	2,296	1,322	397	∆925
Overseas Steel	5,813	6,463	6,030	∆433	519	315	11	∆304
Green Infrastructure	14,482	18,641	15,885	∆2,756	320	484	345	∆139
POSCO International	9,151	11,070	9,041	∆2,029	149	321	197	△124
POSCO E&C	2,029	2,490	2,262	∆228	111	126	43	∆83
POSCO Energy	590	676	1,049	+373	70	26	86	+60
Green Materials	529	810	1,056	+246	29	48	75	+27
POSCO Chemical	505	803	1,053	+250	31	55	82	+27

* 3Q21 : POSCO Parent result before the vertical spin-off

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* POSCO result is parent basis, other subsidiaries consolidated

Flood Impact on 3Q Result

Recognized Operating Loss of 436 bil KRW, Non-OP Loss of 148 bil KRW

Operating Loss

✓ POSCO 408 billion KRW

○ Loss due to production and sales volume decline : 222 bil KRW

- Based on IFRS, increased amount of fixed cost caused by temporary production drop was realized in 3Q COGS

○ One-off loss due to the flood damage : 186 bil KRW

- Inventory impairment loss : 94.4 bil KRW
- Repair, material cost to recover production facilities : 91.6 bil KRW

✓ Other Subsidiaries (POSCO Steeleon, POSCO Chemical, POSCO Mobility Solution, etc) 27.4 billion KRW

O POSCO Steeleon : Production loss due to submerged facilities, repair cost on damaged facilities

○ POSCO Chemical : Repair cost for electrical facility in refractories, etc.

O POSCO Mobility Solution : Production/Sales volume dropped due to operation loss, wash off submerged inventories, etc.

Non-OP Loss

○ Impairment loss on tangible assets : POSCO 147 bil KRW, POSCO Chemical 0.75 bil KRW, etc.

Flood Damage and Repair Schedule

Exert all efforts to normalize the production to work to minimize the impact on supply and demand; timely respond towards customers' urgent requests

O River flooded over to the Pohang works' downstream line causing electricity blackout (9/6)

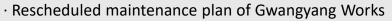
- Downstream line, located near the river, was submerged, while zero impact on the upstream line
- 3 BFs/2 FINEXs normalized operation (9/12), downstream line gradually under repair

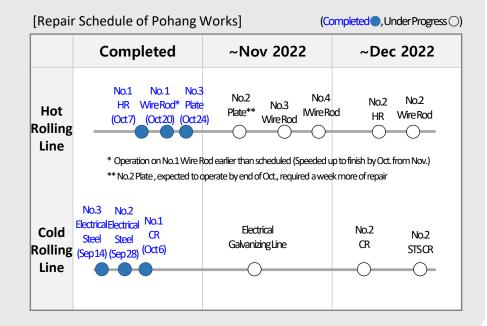


[Impact on Pohang Works by Region]

Target to produce all type of products by the year end, Maximize production in Gwangyang Works

- Prioritize based on imminent demand, recovery on track
- Softened the impact of product volume decrease by maximizing production of Gwangyang Works



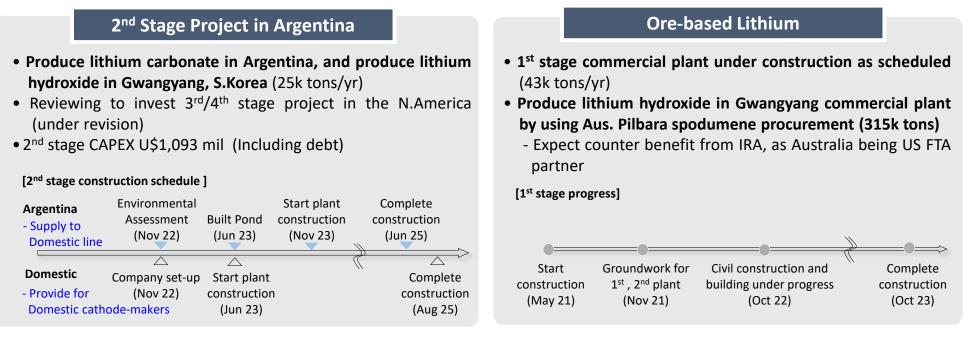


LiB Materials Business Progress

Lithium

Secured production base, enable to fluidly respond to change in business environment, as the IRA^{*}

* IRA : Critical minerals should be extracted/processed from US FTA partners; as for components, tax credit restricted to EV models, made in N.America



Start construction of battery-grade nickel refinery in SNNC, lowered dependency to China through MHP procurement from RNO

Pyro-Metallurgical

Nickel

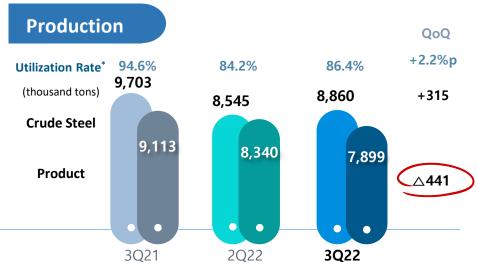
(SNNC) Upstream: Iron-removal process to produce nickel matte from SNNC (Started construction in Jun 22, Complete by 3Q23)
(POSCO) Downstream : Refine nickel matte to produce battery-grade nickel (Started construction in Oct 22, Complete by 4Q23)

Hydrometallurgical • (P-Holdings) Procured MHP through stake investment in RNO, Aus.(30%, May 21), Feasibility study underway on refining (Target to win approval by Jan 2023)

Business Performance of Major Areas



POSCO_Production/Sales



Sales QoQ (thousand tons, %) 9.022 8,238 7,904 △334 Sales Volume 60.1**△5.0%p** Domestic 55.1 Sales Ratio +0.8%p **WTP** 32.3 28.2 29.0 Sales Ratio* 3021 2022 3Q22

* Utilization rate : Crude Steel Production / Crude Steel Capacity

 Crude steel production went up as No.4 BF revamping completed in Gwangyang in 2Q, whereas product production dropped as downstream in Pohang flooded

[Crude Steel Production (k tons)]

- Pohang : 2Q) 3,983 \rightarrow 3Q) 3,309 \triangle 674
- Gwangyang : 2Q) 4,562 \rightarrow 3Q) 5,551 +989

[Carbon Steel/STS Production Volume] (k tons)							
	3Q21	2Q22	3Q22	QoQ			
Carbon Steel	8,592	7,885	7,554	∆331			
STS	521	455	345	△110			

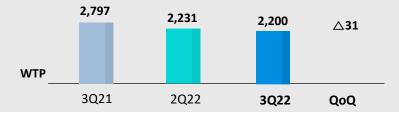
* 3Q21 : POSCO Parent result before the vertical spin-off **Green Tomorrow**, (a) ith POSCO

*Un-ordered and semi-product figure excluded in total sales volume

○ Sales volume decreased along with product production volume declined from Pohang Works

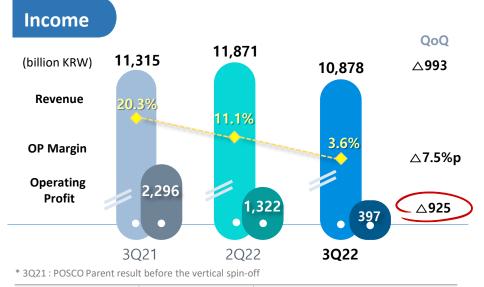
- Sales Volume (QoQ, k tons): Plate \triangle 172, Wire rod \triangle 158, etc.
- WTP sales volume held up to 2Q level as WTP sales increased to automakers (+205k tons)

[WTP Sales Volume (k tons)]



* 3Q21 : POSCO Parent result before the vertical spin-off

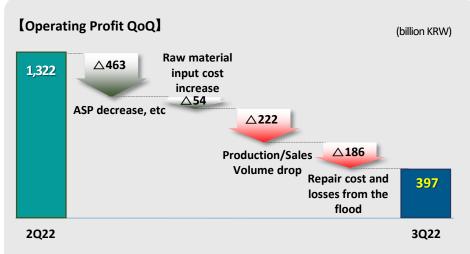
POSCO_Income/Financial Structure



(billion KRW)	2Q22	3Q22	QoQ
Net Debt	262	△109	△371
EBITDA	1,915	995	△920

- Revenue, OP plunged as price dropped due to worsened steel demand and one-off losses, as repair cost and OP loss from the flood damage, occurred
- O Turned net cash as working capital decreased due to raw materials and product inventory lowered
 - * Working Capital (trl KRW) : 2Q) 11.5 \rightarrow 3Q) 11.1

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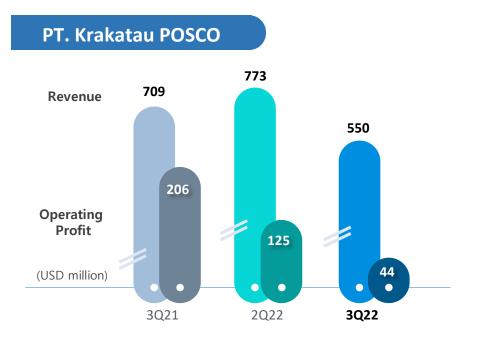


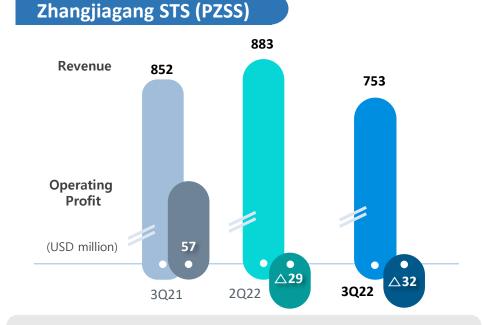
• Sales Price (carbon steel, thousand KRW/ton) : 2Q) 1,236 \rightarrow 3Q) 1,186 (\triangle 50)

- Domestic distribution price downtrend slightly halted after the flood, domestic demand remains weak
- Raw Material Input Cost : Iron Ore 2Q) 100→3Q) 107, Coking Coal 100→93.6 (2Q22 price=100)
- Despite the fall in input cost, profit declined as inventory with high applied cost from previous quarter raw material cost, was sold
- Operating income impacted by 222 bil KRW, due to production decline in Pohang - Increased fixed cost on inventories, caused by the production decline, recognized as 3Q COGS, regardless of sales status (production disruption)
- One-off cost recognized due to the flood damage - Repair cost : 91.6 bil KRW (material cost, maintenance cost, etc)
- Inventory impairment loss : 94.4 bil KRW (finished/semi-product, materials, etc)
- % Impairment of tangible assets: 147 bil KRW recognize as Non-op income

Overseas Steel Subsidiaries_Performance

Profit of overseas steel subsidiaries continue their downtrend due to slow demand and price decline, mostly from rerolling mills



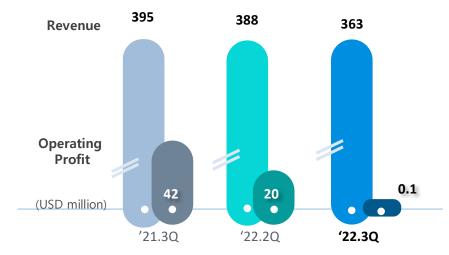


- Despite the price and sales volume drop due to slowing demand, generated profit by defending profitability by selling highly priced product to Europe
- Sales volume (k tons) : 2Q) 752 \rightarrow 3Q) 607 (\triangle 145)
- * Plate sales to Europe : (sales volume) 73k tons (OP) U\$9 mil
- Product price(QoQ) : [Slab] riangle 16% [Plate] riangle 11%

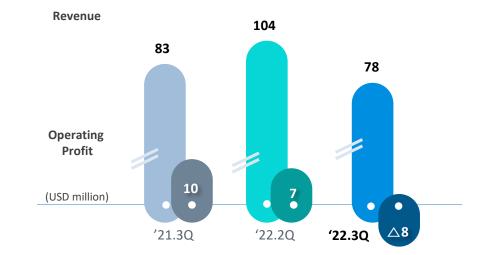
- Profitability dampened as demand faltered due to China's Zero-COVID policy and weak construction market, and low-pricing competition with local competitors
- Sales volume (k tons) : 2Q) 280 \rightarrow 3Q) 270 (\triangle 10)
- Sales price (QoQ) : \bigtriangleup 12.1% / Raw materials cost (QoQ) : \bigtriangleup 11.2%
 - * Sales price rebounded during September

Overseas Steel Subsidiaries_Performance

POSCO Maharashtra



PY VINA

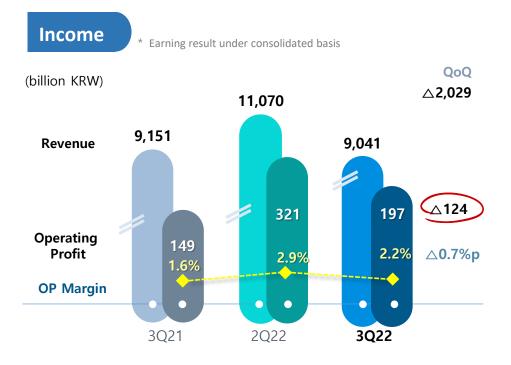


• Profit slashed as market worsened and processing cost increased due to materials cost as natural gas price increased

- Sales volume (k tons) : 2Q) 322 \rightarrow 3Q) 337 (+15)
- Product price (QoQ) : \triangle 9% / Processing cost(QoQ) : +14.5%
- * Export tax imposed by the Indian government in May(15%) caused domestic distribution and construction price to drop

- Turned to loss as sales volume and price dropped due to weakened construction market and low-priced imports entered the market
- Sales volume (k tons) : 2Q) 108 \rightarrow 3Q) 90 (\triangle 18)
- Product price (QoQ) : \triangle 11.7%

POSCO International_Performance



[Revenue by Business]

(bil KRW)	3Q21	2Q22	3Q22	QoQ
Steel	8,390	10,047	7,968	∆2,079
Energy	335	322	349	+27
Investment Co., etc.	426	701	724	+23

Major Activities

\bigcirc Trading

- Steel : Product and raw materials volume dropped due to weak steel demand

• Sales volume(QoQ) : Steel product riangle 3%, Raw materials riangle 45%

- Agri./Materials : Domestic/overseas demand on feeds declined and sales volume fell as crop sales halted in UKR

• Sales volume (QoQ) : Corn \triangle 23%, Soybean \triangle 53%

○ Energy

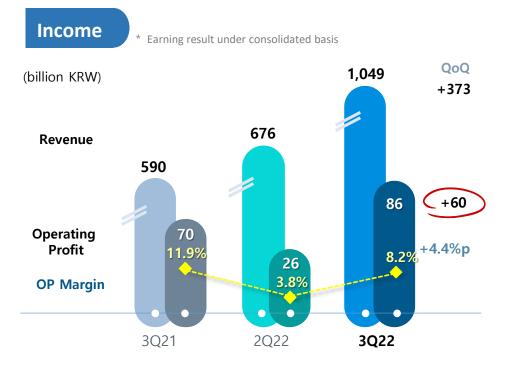
- Revenue went up as Myanmar gas sales increased, OP dropped as cost recovery rate reduced
 - Gas sales volume (bil ft³) : 2Q) 45.5 \rightarrow 3Q) 49.7
 - Operating profit (bil KRW) : 2Q) 104 \rightarrow 3Q) 93.8

○ Investment companies

- Senex : Revenue went up as gas sales volume and price increased
 - Senex Energy sales volume(bil ft³) : 2Q) 5.3 \rightarrow 3Q) 6.1
- P-MS : Motor core sales volume dropped as demand from China weakened

 \bigcirc Flood impact : OP Impact from steel trading, \triangle 4.7 bil KRW

POSCO Energy_Performance



[Revenue by Business]

(bil KRW)	3Q21	2Q22	3Q22	QoQ
Power Generation	495	620	977	+357
Terminal	71	28	47	+19
Fuel Cell, etc.	24	28	25	∆3

Major Activities

O Power generation : Electricity demand and utilization rate went up, lifting up profit

 Both revenue and operating profit increased as capacity payment(CP) climbed up as entering to the electricity peak season, along with utilization rate normalized after the revamping of No.3 and 7 generator completed in 2Q

[Market Index]

	3Q21	2Q22	3Q22	QoQ
Power demand (GW)	80	71	81	+10
SMP (KRW/kWh)	93	156	194	+38

Terminal: Profitability improved due to stable tank lease operation, increased margin of terminal-related businesses

- Secured stable profit base by leasing Tank (to SK, S-OIL)
- Profit upturned as orders and margin improved on commission businesses
- Gwangyang No.6 LNG Tank construction underway as scheduled (Target to be completed by May 2024)
- Capacity : 200k kl (Current LNG Tank capacity : 730k kl)

POSCO E&C_Performance



[Revenue by Business]

(bil KRW)	3Q21	2Q22	3Q22	0-0
(3				QoQ
Plant	475	592	568	△24
Infrastructure	224	397	356	△41
Building	1,033	1,170	990	△180
Consolidated subsidiaries	297	331	348	+17

Major Activities

O Profit squeezed as additional cost occurred due to increase in materials cost

- Plant/Infra.: Profitability weakened due to materials cost hike
- Construction : Additional cost recognized as materials/outsourcing cost went up and showed lower profit due to levelling effect* from the 2Q
 - Operating Profit (bil KRW) : 2Q) $93.0 \rightarrow 3Q$) 31.5
 - * 2Q) Reversal of mater lease agreement of Parc 1 +8.5 bil, Jeju Health Care PJT +7.4 bil
- Consolidated : New orders won in major subsidiaries (O&M, A&C)

○ Steady order won led by plant projects (3Q 2.6 trl KRW)

- Plant(1.5 trl) : Dangjin LNG Terminal (0.4), Kumho ethylene rubber plant(0.2), etc.
- Infra.(0.2 trl) : Groundwork for Dangjin LNG LNG Terminal(0.1), etc.
- Construction (0.9 trl) : Remodeling order increased from the first planned city, etc. (QoQ +225%)

 \times Order trend by quarter in 2022(trl KRW) : 1Q) 2.7 \rightarrow 2Q) 2.7

POSCO Chemical_Performance



[Revenue by Business]

(bil KRW)	3Q21	2Q22	3Q22	QoQ
Cathode materials	172	417	648	+231
Anode materials	43	47	68	+21
Refractories	111	139	120	∆19
Quicklime/Chemical	179	200	217	+17

Major Activities

○ Cathode : Both revenue and profit improved as sales volume and N65 price went up

- Sales price climbed due to raw material hike (QoQ +27%)
- Sales volume in total went up as volume to European EV increased and started to supply to domestic ESS (QoQ +25%)

○ Anode : Profitability improved as price went up and sales portion to EV increased

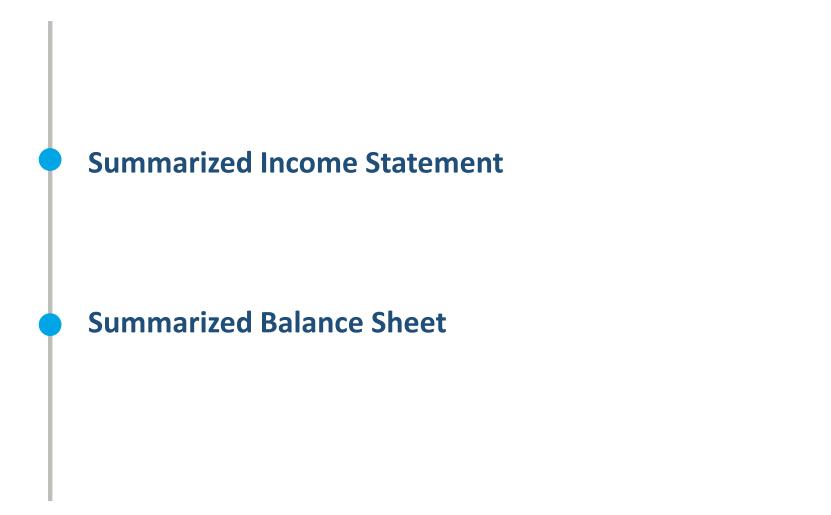
- Revenue and profit increased as product price went up
- Sales portion to EV expanded (QoQ +16%p)

Refractories, Furnace Maintenance/Construction : Profitability slightly lowered due to one-off costs

- P&O Chemical speeded up its construction completion, as a result, recognizing initial fixed cost (August → June)
- KPCC revenue went up as product price increased (+12% than initially planned)
- * KPCC: PT.KRAKATAU POSCO CHEMICAL CALCINATION

○ Flood impact : Operating cost of 1.5 billion KRW, including repair cost on facilities

• Non-OP loss of 0.75 bil KRW, including impairment loss on tangible assets



Summarized F/S_Consolidated Income Statement

						-		(billion KRW)
		3Q21	4Q21	1Q22	2Q22	3Q22	2022 Accumulated	Accumulated YoY
Re	evenue	20,637	21,334	21,338	23,010	21,155	65,503	+10,505
Gr	ross Profit	3,779	3,142	2,929	2,733	1,590	7,251	∆1,489
(G	ross margin)	(18.3%)	(14.7%)	(13.7%)	(11.9%)	(7.5%)	(11.1%)	∆4.8%p
SG	3&A	662	773	671	635	670	1,976	+106
Op	perating Profit	3,117	2,369	2,258	2,098	920	5,275	∆1,595
(0	perating margin)	(15.1%)	(11.1%)	(10.6%)	(9.1%)	(4.3%)	(8.1%)	∆4.4%p
No	on-Operating	242	∆270	206	240	∆293	153	+163
Lo	Equity Income and ss	287	97	248	194	∆13	429	△124
	Net interest expenses	28	61	∆145	50	4	∆90	+6
Pr	ofit before Income Tax	3,359	2,099	2,464	2,338	627	5,429	∆1,888
Ne	et Profit	2,628	1,622	1,907	1,799	592	4,298	∆1,277
EB	BITDA	4,006	3,282	3,146	3,007	1,939	8,092	∆1,444
(E	BITDA Margin)	19.4%	15.4%	14.7%	13.1%	9.2%	12.4%	_5.0%p
EP	PS (KRW)	34,745	21,452	25,187	23,717	7,800	56,692	
	No. of outstanding shrs	75,625,572	75,625,572	75,710,045	75,849,177	75,849,177	75,803,309	

Summarized F/S_Consolidated Balance Sheet

	3Q21	2Q22	3Q22	QoQ
Current Assets	45,706	52,147	53,769	+1,622
Cash & Cash Equivalents	18,567	17,939	20,942	+3,003
Accounts Receivable	10,468	12,394	11,209	∆1,185
Inventories	13,810	17,962	17,430	∆532
Non-Current Assets	44,429	49,723	51,463	+1,740
Tangible Asset	29,414	30,407	31,289	+882
Intangible Assets	4,305	5,222	5,366	+144
Other LT Financial Assets	2,396	2,300	2,640	+340
Fotal Assets	90,135	101,870	105,232	+3,362
iabilities	36,614	43,121	45,040	+1,919
Current Liabilities	19,405	25,757	26,695	+938
Non-Current Liabilities	17,209	17,364	18,345	+981
Interest-bearing Debt	22,841	25,486	28,694	+3,208
Shareholders' Equity	53,521	58,749	60,192	+1,443
Owners of the Controlling Stake	49,171	53,256	54,710	+1,454
Net debt	4,274	7,547	7,752	+205
Net Debt to Equity (%)	8.0%	12.8%	12.9%	+0.1%p